Starting from Scratch— Going Digital in the Developing World

Joshua Wilwohl Digital manager









Rooted in Print

- Founded August 1993
 - Team of about 40 people / half locals
- Website launched October 2012
 - Money, readership and maintaining brand
- Khmer-language website launched June 2013
- We are not early adopters

Note: Some screenshots presented in this slideshow were taken from the Wayback Machine and may not reflect exact changes. The screenshots taken from Wayback have a 2014 date listed.

Hun Sen Warns Rainsy Not to Take Revenge

BY HUL REAKSMEY

At a special public meeting with opposition leader Sam Rainsy in nia Lumpur on Saturday, Prime Minister Hun Sen admowledged that Mr. Ruinsy could replace him in 2018, but warned that CPPloyal "forces" would prevent any acts of revenge Mr. Rainsy planned in

Mr. Hun Sen, speaking at a firme tion hosted by the two leaders at the Hilton DoubleTree Florel in Malaysia's capital, said Mr. Rainsy would ineviably be humoed if he took power and then began mistreating his predecessor.

'Now I am prime minister, and everyone can live together," Mr. Hun Sen said, sitting next to Mr. Brinse in front of alway 200 Camboction expatriates in Malaysia

"But if it comes to a time that Som Reiner is prime mini-ter-for express, and he does not let me live-comfortably and treats me hadly, and I have forces that can fight back, that will make him live not combrably either."

Mr. Hun Sen also hit out at critics of the "culture of dialogue" he has promoted with Mr. Rainey since ast year's political detente. The pair have touted it as an end to Carobodia's historically violent political colling but critics say Mr. Hon Sen The prime minister called for

patience, saying that only time



funcinpec Calls Car Accident cambodiadaily.com



A man cries yesterday as he passes by a statue of Lord Buddha in Bhaktapur, Nepal, which was do in Sunday's earthquake, Attentiones continued to be felt throughout the Katmandu Yellay yesterday

Nepal Ouake Toll Hits 2,200; Big Aftershock Felt

CATMANDO, Nepal - Rescuers dog with their bare hands as bodies piled up in Nepal yesterday after an outhquake desistated the heavily crowded Katerandu Valley, Idling more than 2.200 people, and trip reced a deadly avalanche on Mount Everest,

A big aftershock between Katnandu and Everest unleashed one avalanches in the Himphans In the capital, hospital workers stretchered petients out onto the street to first them as it was too 8,500 people.

"Another one, we have an aftershock right now. On s-- 0" said Intion climber Arjun Vigni over the phone from Makalu base camp near Everest "Avalanche" he shouted. Screams and the roor of coshing snow could be beard over the line as he spoke.

The tremor, measured at 6.7, was the most powerful since Satstrangest since Negal's worst-carthmade disseter of 1904, which lidled in the Indian capital New Delhi and halted the city metro. "There is no way one can for

cast the intensity of altershocks, so people need to be sleet for the next of India's state-not weather office

In Ferensel's ward discotor, the bodies of 17 climbers were recov ered from the mountain vesterda after being cought in avalanches.

British Voters Heading for a Disunited Kingdom

They may say the economy i

doing okay, but people like me

don't feel it " he mid Walcomm

went to work stought from school.

is married with two children owns

toverstra, England - Like milions of other British voters. Karl Vakeman supported Margaret - Thatcher's Conserva-Analysis tives in the 1980s and then Tony Blair's New absent in the late 1000s. But now is Britain heads toward a general election on May 7, the 49 year-old from Gloucester has no time for ither of the two parties that have

his home and has worked all his life-until receptiv. A former emiominated British politics for playee of a toolhire company, he's been made redundant twice in the

the European Union, mass immigration and the country's firances. He flinks the present Consentation led confition has done little better.

So on May 7 he's going to vote for the United Kingdom Independeployes the E11 and moss imm creation Through HKBP wore keet 2. percent of the votes in the 2010 dection, pells suppost it could win 13 percent is 2015, draining sopport from the Conservatives and, to a lesser extent, from Labour,

UKIP is not the only deep fissur







Digital Snapshot

- Mostly web focused
 - Cambodia Internet penetration low, but rapidly on the rise
 - 6% in 2013 (World Bank)
 - 25% in 2014 (We Are Social)
 - Majority use devices for the web
- Mobile focused
 - Cambodians practically skipped computer era



\$10/month subscriber cards available at Smile Marts, Panda Marts and Super Duper Supermarket in Phnom Penh

SECTIONS

BUSINESS WEEKEND

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Monday, April 6, 2015



Officials Work to Evacuate Cham Students From Yemen

BY OUGH SONY

As Yemen slides further into violence and chaos, officials are attempting to extricate eight Cambodian students studying there and send them back home, Foreign Affairs Ministry spokesman Koy Kuong said Sunday.

On Garment Exports, Gov't Figures Vary Wildly

BY ZSOMBOR PETER AND KANG SOTHEAR

Cambodia's critical garment industry may be doing significantly better than Commerce Ministry figures suggest, judging by the Finance Ministry's count, but just whose numbers to trust is up for debate.



Young men ride the To Prohm ferry across the Mekong River on Wednesday. The new Tsubusu Bridge is seen in the background, (John Vick)

Ferried Away

BY MATT BLOMBERG AND OUTH SONY

When the Neak Loeung ferry route is terminated Monday, the community of beggars and sellers that has grown around it will scatter in search of an alternate income.



JOBS IN CAMBODIA THE FRONT PAGE



To advertise with The Cambodia Daily, click here,







Analytics Snapshot per month averages

2013

- 51,102 users
- 302,400 pageviews
- 56.5% bounce rate
- 2.3 pages
- 3 minutes

2014

- 84,000 users
- 503,246 pageviews
- 41.5% bounce rate
- 2.7 pages
- 2 minutes 33 seconds
 - Goal: Increase engagement







Web Welcome

- Cookie-cutter start
- First time readership beyond Cambodia
- Free at first, then paywall
- Idea to get online fast, but be selective
 - Archives
 - Editor-selected stories
- Users quickly increased









Smartphone Domination

- By March 2013, mobile users to website skyrocketed
 - Number of mobile phone users soared past Cambodian population (Gov't figures: 20+M mobile subscribers in 2013)
 - Number of smartphones sold in retail shops continued to grow as prices dropped
- Overall website users surpassed 1 million
- Significant rise in Facebook users (Socialbakers and Endorphine Concept)
 - 491,000 by March 2012
 - 1.1M by December 2013
 - 1.4M by June 2014 / 1.1M on smartphones
- Instagram and Twitter gain popularity

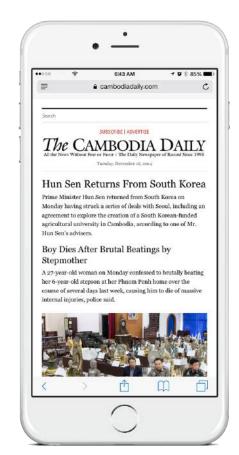






Mobile-First

- In September 2013, began to see a large move to mobile, where more than one-third of readers were on mobile devices
- In November 2013, readership began to grow exponentially
 - By January 2014, just less than half of all readers were on smartphones
 - Continues to be same today
- Took responsive approach to redesign
 - Stripped all unnecessary content and designed for smallest screen first



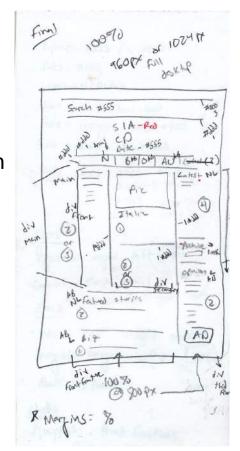




Asia's Most Important News Media Summit DIGITAL JOURNALISM WORLD 2015 11-12 May 2015 | One Farrer Hotel & Spa. Singapore

Mobile-First cont'd

- In January 2014, finalized two responsive designs
- In February 2014, rolled out responsive design for the English site
- Support IE9+
- Result
 - Users and pageviews continued to grow







Mobile-First cont'd

- In October 2014, rolled out update
 - More sections on homepage
 - Better article page layouts with easy-to-access social buttons
 - Praised by The Washington Post's digital products and design director as well as others









2012





2014

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All the News Without Fear or Favor | The Daily Newspaper of Record Since 1993

Monday, April 13, 2015 TK Royal One Site & Showroom

on Russian Blvd, in front of the Royal

Five CNRP Activists, Three Monks Released

World Bank Expecting Economic Slowdown to Persist

BY ZSOMBOR PITTER

Search.

The World Bank is forecasting a continued slowdown of Cambodia's economy over the next three years because of rising local production costs, sluggish global rice prices and other headwinds.

Protest Leader Jailed Over Alleged Sex With Minor

BY AUN PHEAP

The Mondolkiri Provincial Court on Saturday charged a man with having sex with an underage girl, but a rights worker and the girl's father said Sunday the man was framed for opposing a Vietnamese rubber plantation.



Land-cights activist Neet Khun greets relatives in Phnom Penh's Boeny Kak neighborhood after being released from prison on Saturday. (John Vink)

With Election Talks Over, Jailed Activists Freed

Ten imprisoned land-rights activists celebrated at CNRP Vice President Kem Sokha's villa in Phnom Penh on Saturday afternoon after being released from jail following the end of political negotiations between the CPP and CNRP.











2013



In Cambodia, the Silent Scourge of Domestic Abuse

January 22, 2013

A brutal attack on a 60-year-old women in Kampot province by her husband in April is just one instance of the sort of domestic abuse experienced by women across the country.

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2014

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Search



Monday, April 27, 2015



Authorities Probe Shooting Death of Man In Thailand

A Cambodian migrant worker was shot dead by a Thai foreman at the construction site where he was working last week in Thailand's Chachoengsao province, a border official said Sunday.

Funcinpec Calls Car Accident Act of 'Terrorism'

Prince Norodom Ranariddh was slightly injured and his wife sustained a serious head injury on Saturday in a car accident in Kompong Cham province that a Funcinpec spokesman called a deliberate act of "terrorism."







Disruption Underway late 2014

- Increased awareness as well as general use
 - Smartphones (majority) and tablets
 - Wearables (watches)
- But lack of understanding on how to use
 - Business versus play
- Increased competition
 - The Phnom Penh Post
 - Khmer Times
- Newsroom changes must be made
 - Engagement
 - Payments (subscriptions)
 - Workflow
 - Product differentiation







Engagement Through Trust: HTTPS

- Increased monitoring by government
 - Cybercrime law
 - April 2014
 - Cyber War Team
 - November 2014
 - Cambodia Daily investigation
 - December 2014
- Research: host and Google filter
- Implemented December 2014
 - Less than \$200 + yearly fee of around \$150
 - Positive reaction from readers









Disruption Result 1

- January 2015
 - Print circulation dropped
 - Online users increased
 - Signups for morning email newsletter (launched September 2014) go from between 2 and 6 per day to between 8 and 15 per day
 - Unique users to website jumped monthon-month by 2,000 (continued into February and March)







Project Wall

- Idea to develop own metered paywall to target Cambodia's cash-only market by providing access codes
 - Lack of credit cards
 - Lack of online payment systems
- Planning
 - Eight months (started April 2014)
- Development
 - Three months (started December 2014)
 - India and Cambodia
 - About \$2,000 + yearly fee of around \$200









Project Wall cont'd

- Launched March 2015
- How it works
 - Purchase a subscriber card
 - Whitelisting
 - Credit cards
 - Buy a newspaper (next phase)
 - SMS (final phase)
- Circulation
 - Finding it easier to convince potential subscribers



YOUR CODE IS

2115

- 1. Go to cambodiadaily.com/subscribe
- Enter your email address and the code above
 subscribe@cambodiadaily.com

PREPAID ACCESS

Email*				
Enter Prepa	iid Code			
Submit				







Disruption Result 2

- March/April 2015
 - We Are Social report
 - Internet users in Cambodia increased by 414% year-on-year (2013/2014)
 - Majority on mobile phones
 - Some advertisers shifted marketing budgets from print to digital
 - "I can reach more people on Facebook."
 - The West six years ago







Virtual Newsroom: Chromium

- Former setup
 - 5+-year-old Mac server
 - 10+-year-old Macs
- Now
 - Chromeboxes
 - Google Drive
 - Access anywhere, any device
 - Speed up efficiency
 - Lucidpress (next phase)
 - Layout
- About \$5,500 + yearly fee of about \$350









Workflow: Local to Global

Mid-1990s to April 2015

- 1. Write notes
- 2. Print
- 3. Write story
- 4. File on local server
- 5. Take off server
- 6. Edit
- 7. Replace
- 8. Take off server
- 9. Edit
- 10. Replace
- 11. Take off server
- 12. Edit
- 13. Replace
- 14. Final to desk

Mid-April 2015

- 1. Write notes in Drive
- 2. Move to admin Drive
- 3. Write story in Drive
- 4. Move to admin Drive
- 5. Edit (x3, no replacements)
- 6. Final to desk

All tasks done on cloud, versions tracked





Product Differentiation

- Print and online
 - Not a competition
 - Print earns most money
 - Print
 - Lengthier, analytical stories
 - Online
 - Same-day stories
 - Breaking news
 - Multimedia
 - Separate teams, but working together
 - Make subscribers want both



Gov't Seeking Access to Artifacts Seized From Thai Cop

By NEOU VANNARIN AND MARIA PAULA BRITO

Cambodin is writing on the green light from Thuland to inspect a hard of tirms scienced last month from a disgraved souter. This pickes edicial—a truse that includes a number of Filmer antiquities that That authorities say may have been smaggled into the country flegally. The pickes of the country flegally.

facts had mouth in a sweeping rail of properties owned by Lieukman Cenneal Posegus Charpolyan, a former commissioner of the Thai poker's central insessigation bureau. Police discovered undergound units storing ussets worth more than \$50 million, according to Thai mortin, including about 50 historimortin, including about 50 histori-

cal artifacts worth an estimated \$1.5 million. An additional 10,000 artifacts found there have not yet been identified or authenticated, according to a report in The Nation newspaper. I. E. Gen. Prangrat was arrested in November slorey with seven otherpoles officers on charges including

hundering, bribery, smaggling and exterior.

Among the items seized from the serior police officer's estate were 13 'deities and Buddha im-

Prime Minister Hun Sen Returns From South Korea

cambodiadaily.com

An excepted hastage runs toward a police officer outside the Uselt Cafe in Sydney's Martin Place yesteredy. Police locked down the center of the cyclet on corned man took hastage in the cafe and forced them to daplys a log with an Uselnic missage, spanling from of a filedat atrack.

Two Reported Killed in Sydney Hostage Drama

recess opened fire early this
rousing as they stormed the











Challenges

- Local talent
 - Lack of technical skills
- Demand
 - News they already know
- Security
 - Virtual newsroom
- Internet speeds
 - ⊃ Slow







Future

- Customized subscriber homepages
 - Based off of searches, saves
 - Using Project Wall





